

TO: CYPS Scrutiny

**Democratic Services** 

Town Hall Victoria Square St Helens Merseyside WA10 1HP

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04 January 2023

Dear Sir/Madam,

CYPS Scrutiny Committee 9 January

Please find attached the undermentioned item which was marked "To Follow" on the Agenda for the above meeting.

<u>Item</u>	Title	<u>Page No</u> .
7	Recruitment & Retention of Foster Carers Task Group (Progress Report)	3

Yours faithfully,

Karl Allender

**Scrutiny Support Officer** 





# Children and Young People Services Committee

### **09 January 2023**

Report Title	Recruitment & Retention of Foster Carers Task Group (Progress Report)
Cabinet Portfolio	Children and Young People
Cabinet Member	Councillor Nova Charlton
Exempt Report	No
Reason for Exemption	N/A
Key Decision	No
Public Notice issued	N/A
Wards Affected	All
Report of	Fiona Woods Head of Fostering, Adoption and Provider Services  fionawoods@sthelens.gov.uk
Contact Officer	Karl Allender Scrutiny Support Officer  karlallender@sthelens.gov.uk

Borough Priorities	Ensure children and young people have a positive start in life	х
	Promote good health, independence, and care across our communities	
	Create safe and strong communities and neighbourhoods for all	
	Support a strong, thriving, inclusive and well-connected local economy	
	Create green and vibrant places that reflect our heritage and culture	
	Be a responsible Council	

#### 1. Summary

1.1 The Children and Young People Services Scrutiny Committee held a Task Group between August to December 2021 into the Recruitment and Retention of Foster Carers. The Task Group's report was formally agreed at a meeting of the CYPS Scrutiny Committee on 31<sup>st</sup> January 2022 and is submitted to Cabinet for response as per the Council's constitution.

#### 2. Recommendation for Decision

The Children and Young People Service Scrutiny Committee is recommended to:

- (i) note the update Action Plan attached at Appendix 1 that sets out the progress made against the recommendations from the Recruitment and Retention Foster Carers Task Group.
- (ii) provide feedback in relation to the current recruitment and retention activity

#### 3. Purpose of this report

3.1 This report provides Children and Young People Services Committee with an update on the actions agreed in response to the recommendations of the Recruitment and Retention of Foster Carers Task Group, which was agreed by Scrutiny Committee on 31st January 2022 and the current recruitment and retention activity underpinned by the recommendations.

#### 4. Background/ Reasons for recommendations

- 4.1 At the beginning of 2021/22 municipal year, Members of the Children and Young People's Services (CYPS) Scrutiny Committee were concerned about whether there was a sufficient supply of foster carers within the borough to meet the needs of children and young people who required foster care. In response Members committed to holding a Task Group to explore the recruitment and retention of foster carers within the borough.
- 4.2 The Task Group report and recommendations was approved by the CYPS Scrutiny at a meeting held on the 31<sup>st</sup> January 2022. As per the Council's constitution the report was presented to the CYPS Scrutiny Committee at its meeting in July 2022.
- 4.3 Subsequently there has been considered focus upon the Task Group report and the recommendations agreed. To progress a number of key recommendations a further report was submitted to the Senior Leadership Team in September 2022 seeking approval to a number of

identified incentives to support recruitment activity and to approve the realignment and development of the service to meet the priority of increasing and retaining foster carers, which was approved.

- 4.4 The recommendations of the Task Group and the approvals granted in September have been considered and a project team developed to ensure oversight and scrutiny of both workstreams. This activity is reported to the Director of Children's Services weekly.
- 4.5 The project team has developed a Project Plan with key workstreams which are as follows;
  - A review and redesign of the current fostering website.
  - To develop on an understanding of marketing activities and best approaches to ensure resources are target efficiently.
  - To develop a login for foster carers and children which will provide their basic details but also links to support, training opportunities and key messages.
  - To target recruitment activity including face to face events and virtual.
  - The engagement of partner agencies to promote fostering through their websites and through the provision of promotional material if appropriate for areas accessed by the public.
  - To further develop the relationship with St Helens R.F.C
  - To plan and implement a St Helens Council recruitment week in January supported by foster carers and concluding with a celebratory event.

#### **Fostering Service and Sufficiency**

- 4.6 Under section 22G of the Children Act 1989 local authorities must take reasonable steps to ensure (in so far as is possible) that there is sufficient accommodation in the local area to meet the needs of children who are looked after. To meet this duty St Helens operates a Fostering Agency.
- 4.7 The Fostering Services Regulations 2011 and National Minimum Standards (NMS) provide a clear framework for fostering service providers on how services should be delivered, how foster carers should be assessed and what support carers can expect to receive. Ofsted refer to both the NMS and regulations when inspecting fostering agencies.
- 4.8 The Fostering Service has experienced a reduction in the number of people seeking to become foster carers and a growth in the number of Children requiring foster homes. The recently published Independent Review of Social Care (McAllister 2022) highlighted a nationwide shortage of local authority foster carers. Our position reflects the national picture. This is detrimental in terms of children being accommodated away from their families, support networks, and schools, and in terms of increased cost to the Local Authority.
- 4.9 The projected placement costs for the financial year 2022/23 for young people placed with external residential and IFA providers is approximately £19.6m. This figure has risen year on year, and the departmental budget pressure in respect of Looked After Children is currently approximately £2m.
- 4.10 In response to rising placement costs several local authorities within the region have reviewed their current offer in terms of allowances, support, and incentives to be able to recruit more foster carers. They have also introduced or are seeking to introduce therapeutic fostering schemes, where foster carers are given more support and training so they will feel confident in working with

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and accommodating young people with higher levels of need. The primary aim of these schemes is, to reduce the need for young people to be placed in high-cost residential placements. Instead, the scheme would enable children to be placed within a family closer to or within their community.

#### Decrease in numbers of carers

Type of foster carers	2021/2022	2022/2023
Mainstream carers	71 households (103 carers)	64 households (103 carers)
Kinship carers	67 households (89 carers)	59 households (92 carers)
	Total 138	Total 123

- 4.11 The number of households has reduced, but the number of overall carers has increased, this is because carers are married or co-habiting.
- 4.12 At present there are 480 children looked after (November 2022) of these 310 are placed with foster carers: 172 in house (92 kinship¹ arrangements and 80 mainstream), and 138 placed with Independent Fostering Agencies.
- 4.13 During the same period last year there were: 467 children looked after with 333 placed with foster carers, 195 in house (113 kinship arrangements and 82 mainstream) and a 138 with Independent Fostering Agencies. Based on the 138 children placed in fostering households provided by Independent Fostering agencies the local authority would need an additional 70 fostering households to take these children back in house.
- 4.14 During the period 1 April 2022 to 1 August 2022 there have been 53 enquiries. Of the enquiries received 43% did not respond to any attempts made to contact them by email or telephone call. The second largest reason for withdrawing 29% is work commitments and a further 28% is the result of negative information received following checks undertaken including references which would preclude them for becoming foster carers.
- 4.15 There are four fostering applications currently at assessment stage which are due for consideration by the Fostering Panel in January 2023.
- 4.16 When compared to the same period last year the enquiries have reduced from 61 to 53. Although the initial visits for the same period last year have reduced from 4 to 3 the number of assessments has increased from 1 to 4, this figure has increased following the request from 2 foster carers currently with Independent Fostering Agency's seeking to transfer to the local authority and one further enquiry received a foster carer with an Independent Fostering Agency.
- 4.17 The review of foster carer resignations found several distinct reasons why carers had stopped fostering. In summary of the 24 de-registrations during 2021/23, 12 were connected carers and 3 of which withdrew, 2 of which the children/young people returned home and 3 offered continued support under Staying Put. Of the 12 mainstream carers there was no one primary reason but 3 offered permanence via Special Guardianship Order, 2 retired and 2 ceased due to undertake caring responsibilities for older/younger relatives.

#### 5. National context

<sup>&</sup>lt;sup>1</sup> Kinship care is the care given to a child who's parents are unable to provide the care and support for a child and this responsibility is taken on by a family member or other connected adult.

- 5.1 Findings by the Fostering Network (2012) report that across the UK approximately 9,265 fostering households are required to ensure all children and young people who cannot live with their family are provided with the care and support they need within their own community; this is particularly the case for sibling groups. Currently there are over 70,000 children living with 56.000 foster families in the UK and the number of children looked after is continuing to rise.
- A survey of foster carers conducted by FosterWiki has highlighted the serious financial pressures on the sector as the cost-of-living crisis continues to mount. This echoes the findings of the Fostering Network State of the Nation 2021 survey of over 3000 foster carers, demonstrating that the allowances paid do not meet the full cost of looking after a child. In addition, they have highlighted the unprecedented rises, in recent times, in the cost of living with increases in inflation, rising energy caps and National Insurance contributions.
- 5.3 The average cost of external fostering placements has risen to £854 a 2% increase since March 2021. Recent rounds of uplifts to the indicative contract price for new placements has brought the weekly average for a child aged 5-10 years to £876.74.

#### 6. Targeted Recruitment

- 6.1 The DCS chairs a task and finish group to oversee improvements within the service. This is currently focusing on the recruitment of foster carers and developing and implementing the marketing strategy across the council and wider partnerships. This will include the provision of information via a weekly bulletin which is distributed to all educational establishments, parents' evenings and open days. It is intended that this approach will be rolled out to include all partners such as Health and Police with support formally requested from the St Helens Safeguarding Partnership Board to promote fostering at every possibility. In addition, we have been successful in gaining the support of Regeneration partners as part of the Council's wider Social Value Strategy.
- 6.2 Following review of the recruitment activity it was agreed the existing budget is increased from £25k to £58k to ensure further advertising, including promotional materials are displayed on Council vehicles, bins, and other suitable publications.
- 6.3 St Helens as per other local authorities has in place a Refer a Friend Scheme with a payment made to foster carers once an applicant has been approved of £100. However, this is below regional payments made with most schemes offering over £500. To date whilst this scheme has been in operation no claims have been made it is therefore agreed to increase this amount to £500 the lowest rate offered both regionally and nationally, in the hope this will incentivise more people.
- 6.4 Currently the Department continues to rely upon the availability of Independent Fostering Agencies to offer placements to children and young people due to the lack of available in-house carers. Whilst this is not as costly as residential options it still represents a budget pressure and does not consistently enable young people to remain within the borough. Increasingly these placements are some distance away from the communities that children and young people identify with, causing pressure upon their contact with family and access to education.
- 6.5 We are aware that other neighbouring Local Authorities and Independent Fostering Agencies offer a range of incentives to attract foster carers, and these include access to health care, lump sums for children remaining in their care for specified periods of time and access to leisure facilities.
- 6.6 To attract new foster carers who live in the borough, the proposal was agreed to offer them a 'golden handshake' of £500 after the first six months of them taking placements.

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6.7 Foster carers are required to promote positive healthy lifestyles as part of their wider role and do so by accessing opportunities within the local community. We currently pay for gym passes for all young people aged 15 years and above. There is no current provision for children under the age of 15yrs. As part of the Council's wider priority of tackling obesity with its ambition of encouraging all residents to lead a healthier lifestyle by 2026, all fostering households will be offered the opportunity to access free leisure facilities

#### 7. Development of a Specialist Fostering Service

- 7.1 In recognising of the challenges in recruiting experienced and skilled individuals to become foster carers for those children identified as having experienced trauma or presenting with more complex or challenging behaviours, we are looking to further develop our own in-house offer. The focus being upon young people who have experienced placement breakdowns and whose next placement option would be a residential provision. We will identify a cohort of young people already in residential care who could 'step down' into a fostering placement
- 7.2 There are a range of different schemes around this methodology. Which ensure an enhanced model of support, including 24/7 telephone support and an increased number of supervisory visits with access to a psychologist or therapist.
- 7.3 Establishing the scheme would require the recruitment of 10 specialist foster carers who will be supported to provide care, for up to 9 children/young people who would otherwise be placed within an external residential or IFA provider, The recruitment of 10 foster carers would enable the retention of one vacant placement to provide built in respite from foster carers trained in the model. Foster carers would be required to provide intensive support to the children/young people for a period of up to 48 weeks. During this period assessments would be undertaken to consider the permanence plan for young person which could include remaining with the foster carer long-term.
- 7.4 To create the scheme the establishment will be increased by one additional supervising social worker who will manage this part of the service from assessment through to support.
- 7.5 The specialist foster carers will be paid a fee of £600 in addition to which they would receive the age-related allowance for the child, which given the age range of the young people being placed would be an additional £180 or £220 per week. If a placement ends unexpectedly or the foster carer is not matched with a child/young person following approval, it will be expected that the foster carers are used as part of the Edge of Care Offer to provide additional support.

#### 8. Revised Fostering Structure Recommendation

8.1 The Fostering Service has recently restructured. The new structure is to ensure there are two areas of specialism around recruitment and retention with dedicated managers and social workers assigned to each area. The recruitment team is now a satellite team just concentrating on recruitment of carers.

#### 9. Conclusions

9.1 The current cost to the local authority of those children placed in external residential care settings is approximately £13.5m per year, and the average annual placement cost £254k. Based on current costs, reducing the number of children/young people in residential care and placing them with specialist foster carers would reduce care costs.

#### 10. Legal Implications

#### 11. Community Impact Assessment (CIA) Implications

11.1 Should the proposal be agreed a Community Impact Assessment will be required.

#### 12. Social Value

12.1 The proposals offer opportunities for members of the community to participate within the development of the provision by means of becoming a therapeutic foster carer.

#### 13. Sustainability and Environment

13.1 N/A

#### 14. Health and Wellbeing

14.1 The proposals would increase the opportunities for children and young people to remain within a family environment and within their own communities strengthening their own sense of identity and promoting their health and well-being.

#### 15. Equality and Human Rights

15.1 N/A

#### 16. Customers and Resident

16.1 The proposal increases the likelihood of children and young people remaining in-borough and maintaining their place within their family and the wider community.

#### 17. Asset and Property

17.1 N/A

#### 18. Staffing and Human Resource

18.1 The proposal would create new opportunities for existing staff and represents growth. All documents and proposals will be subject to full HR review and advice.

#### 19. Risks

19.1 The risks relate to our ability to recruit foster carers and therapeutic foster carers. The recruitment of all foster carers would require a targeted recruitment campaign learning from good practice models available regionally and consideration of any current in-house foster carers who may wish to be considered for the specialist role.

#### 20. Policy Framework Implications

20.1 These proposals are being made as part of the wider Sufficiency Strategy.

#### 21. Appendices

21.1 Appendix 1 Recommendations



Rec No	Recommendation	Responsible Officer	Agreed Action and Date of Implementation
1	That an end-to-end review of the foster care recruitment process is carried out by the Children's Services department, with a focus on those foster carers recruited in the preceding 12-24 month period. This review should address the range of topics raised in the report, including the consideration of the staffing resources available to respond to enquiries – within existing directorate resources for the forthcoming financial year.	Head of Service – Fostering Assistant Director – Children's	The end-to-end review of the foster care recruitment process is being completed as one of the Recruitment Hub workstreams, measuring timelines, quality of information shared, impact of each stage and outcomes from the enquiry.  The existing questionnaire that is provided to all new foster carers is being reviewed and responses collated. This will form the basis of a short report the findings of which will be responded to and included within the Annual Fostering Report.  The review will also include scrutiny of those foster carers ceasing to foster. A new set of KPIs have been developed which will track each step of the recruitment process and learning will be taken from this.  A wider service review has been undertaken to ensure adequate resources are available to respond to enquiries and to provide support throughout the application process, this has included the creation of Graduate Development Officer, which was completed and approved in September 2022.  January 2023

- That the Council's Fostering Marketing and Communications Strategy continue to be reviewed annually and strengthened where necessary. This should include the following:
  - a) Ensuring that the hybrid approach to marketing continues to address the potential myths around barriers to fostering by promoting that anyone aged over 21 can foster, including older people, and regardless of sexuality, gender, race, disability and other issues as set out in 4.12.
  - b) Feedback from both current foster carers, and those who make an enquiry to foster but subsequently withdraw, is gathered used to shape the Marketing and Communications Strategy and recruitment process
  - c) Appointing 'foster care champions' from within the existing pool of experienced foster carers to attend online and in-person events
  - d) Continuing to keep the Fostering in St Helens website under regular review

Head of Service – Fostering

Marketing and Communications Manager The recommendation refers to the continued oversight of lead officers in ensuring that the Marketing and Communication Strategy continues to meet its objectives.

A return to face-to-face recruitment events, in addition to those held virtually, have progressed. The Fostering Recruitment Hub Team have all engaged in a range of activity, presenting on-line, at events in different settings. Foster Care Champions are currently plotting out events that they can support and a calendar of events for 2023 is in development which will be shared with all Foster Carers and Local Authority colleagues.

Planning events have been well supported by colleagues in Place Services, in particular Ways to Work and Markets. Supermarkets across the Borough have agreed to support recruitment events so the team will have a visible presence at busy periods.

A new campaign has been launched highlighting all fostering opportunities...part-time, respite, mainstream and specialist, with stories and pictures of people from a range of backgrounds and ages which we hope will show how fostering is welcoming to all.

All feedback is being analysed. Work is underway to attach barcodes to promotion materials so we can track the impact of each approach/event.

Two foster carers champions are now in place. Weekly meetings have been established and work is underway to develop these roles to recruit more champions.

This recommendation should be considered in conjunction with recommendation 4.

Information will continue to be collated as part of the continuous review of recruitment practise and used to inform the annual review of the Marketing and Recruitment Strategy or to implement immediate change to practise should that be required. This information is captured on a quarterly basis. The findings from this activity is that enquiries tend to be of a better quality from the website or word of mouth than those received via social media, in these instances we experience the largest cohort who do not respond to any attempts to contact.

There is an existing cohort of foster carers who are actively involved in the recruitment and retention of foster carers, participating in fostering campaigns and acting as mentors for newly recruited foster carers.

			This group will continue to be supported and developed. This remains a priority and foster carers continue to be sought to expand the group.  The Fostering in St Helens website is a microsite to ensure it retains its own identity and branding. The service is currently being supported by the Assistant Director, Commercialisation to review the current website and user experience it is anticipated that this will be completed early January and launched as part of our St Helens based fostering week.  March 2023
3	Opportunities be explored for 'foster care champions' to support those applicants going through the foster care assessment process.	Head of Service - Fostering	Volunteers will be sought to 'match' with new applicants and newly approved foster carers.  This action has been completed all foster carers are offered the opportunity to be matched with an existing foster carer, for support and this includes connected carers. We have 'recruited' 2 foster care champions and our ambition is to increase this number further to a total of 4.  Completed

4	That consideration be given to ensuring that the views of existing foster carers are regularly captured and, where appropriate, acted upon by	Head of Service – Fostering	Alongside the annual feedback (which is collated and shared) feedback is also gathered from a range of sources including the FC Forum, FC support
	the local authority, to ensure that the service continues to improve and to meet the needs both of foster carers and children and young people.	Team Manager – Fostering	group, online questionnaires, Facebook, complaints and compliments. Actions identified will be agreed and prioritised in consultation with foster carers via the Foster Carers Forum, the Foster Carers Support Group and shared with Supervising Social Workers and Team Managers.  This continues to be developed and has been extended to include collaboration with the Fostering Independent Reviewing Officer (FIRO).  The newsletter has been relaunched to include 'You said we did' section. This will go out monthly and will provide regular updates on what action is being taken and what difference it has made.  March 2023
5	That the department explore the potential to appoint a renumerated Foster Carer Recruitment Co-ordinator from existing St Helens' foster carers, similar to the role in Liverpool City Council's foster carer recruitment service.	Assistant Director – Children's Head of Service - Fostering Principal Officer HR	As part of the wider service review this role has been considered and given the needs of the service replaced with the creation of a Graduate Development Officer. This role will be additionally supported by the foster carer champions.  Completed

That in workplaces where caring is carried out professionally, for example in education, hospitals and other care settings, senior leaders, should be approached to promote fostering within their local networks / workplaces. In education, this would involve those with specific pastoral responsibilities.

Head of Service – Fostering

Team Manager - Fostering

There have been a range of presentations and marketing events with schools, housing groups, voluntary sector and church groups. The CEX has also approached a number of partners who have all responded positively, these links and opportunities are being followed up.

Details of all relevant providers within the borough continue to be collated. The response to the request for support so far has been overwhelmingly positive. The voluntary sector including faith groups have extended an invitation for officers to meet directly and to promote fostering on their own social media sites on a regular basis and has offered advertising and support.

Further opportunities continue to be identified.

Work has commenced with Saints Rugby Club, Haydock Park Racecourse and Future Glass who have all provided advertising opportunities. Saints have also provided Totally Wicked Stadium as a venue for our recruitments and celebration events.

A presentation was delivered in December to the DSL forum and marketing materials shared.

March 2023

7	That Elected Members of this authority be requested to promote fostering during their work in the community and online. To assist elected members to do this effectively, the Task Group would welcome introductory training on the how best to market key messages, including use of social media.	Head of Service – Fostering  Marketing and Communications Manager  Recruitment and Training Officer	Introductory training to be developed and offered initially to the task group with feedback sought before widening the offer to all elected members.  Provisional date to be identified in January in preparation for #FosterFest week.  March 2023
8	That collaboration opportunities with neighbouring authorities be explored to raise the profile of fostering and encourage effective recruitment.	Head of Service - Fostering	Work with LCR continues, we are currently exploring joint webinar opportunities.  Completed
9	To demonstrate how much we value the work of our foster carers, a strategy document be produced which sets to set out how recognition can be given, including a variety of ways in which the Council can recognise good service and nominations to the Honours List.	Head of Service - Fostering	Opportunities to access existing mechanisms to demonstrate appreciation continue be explored and will include nominations to the Honours List.  Foster Carer forum fed back their appreciation for time with the Mayor and the annual celebration event. Regular slots are being established with the Mayor and the celebration event will be held at the end of the St Helens focused recruitment week which will take place 26-31 January 2023.  A section in the newsletter is dedicated to key messages from the DCS & AD of CSC providing a regular opportunity to thank and celebrate.

			The workstream looking at retention of foster carers is leading on the development of a further idea with the support of the foster carer champions.  December 2022
10	That within its annual review of the Foster Care Payment Guide, that the Council consider greater incentives that could impact upon the recruitment and retention of foster carers. This includes options being explored regarding remuneration for foster carers, and a cost-benefit analysis for a financial payment made to referrers when a new foster carer is approved.	Head of Service – Fostering Finance Manager	As part of the website refresh a section is being developed that highlights all the benefits of being a St Helens Foster Carer. The offer from Saints Rugby Team will also be part of this (they have offered tickets, meals, celebration at becoming a Foster Carer etc.)  An initial review of the Foster Care Payment Guide has been completed and found that the current payments are favourable when compared to neighbouring Local Authorities. However, it is recognised that does not apply when compared to Independent Fostering Agencies.  In recognition alternative incentives have been identified which includes an increase in the amount paid to foster carers referring a friend from £100 to £500 (Provisional approval has also been provided to the payment of a one-off cost of living award of £650 per fostering household but this is dependent upon the total grant received from the DWP and this information has not yet been received).

That in addition to the training already offered, further consideration of high-quality training opportunities should be given to ensure that foster carers are fully prepared to deal with difficult behaviours, especially during out-of-hours. The Task Group would welcome consideration of the therapeutic support (available as a part of the Edge of Care offer) being offered to foster carers where appropriate.

Head of Service – Fostering

Head of Service – Access and Sufficiency

Team Manager – Fostering

Recruitment and Training Officer

An analysis of the Emotional Health & Wellbeing Panel is scheduled to review the requests from foster carers with a view to understanding common themes and review our commissioning arrangements.

The training calendar is being developed as partners continue to offer additional training. This will also be added to the new website.

As part of the on-going review and development of a robust package of training for all foster carers the opportunity and availability of therapeutic training has been explored and a 5-day training course has been successfully piloted. Costings for this to be offered as part of the training calendar are being progressed. This will be in addition to provision of a therapeutic parenting practitioner who will offer support to all children and families including foster carers.

Individually funded therapeutic support continues to be offered in a targeted approach linked to the needs of specific children and their foster carers. The offer of support to foster carers from within the wider Edge of Care offer is agreed and completed.

March 2023

12	That the current out of hours support available to	Head of Service –	A questionnaire has been designed to ask foster
	foster carers be reviewed to consider the need for	Fostering	carers about additional support ideas they would find
	a dedicated response.		helpful for out of hours
		Team Manager -	The questionnaire has been developed to seek to
		Fostering	understand foster carers experience, demand, and
			expectation. This will be circulated with a return date
		Team Manager –	of 6 January 2023– these ideas will then be
		EDT	considered and developed.
		Principal Officer –	Part of the website development will include a
		HR	secure 'log-in' for all foster carers. It is hoped this
			safe space will provide a forum to chat with other
			foster carers and staff. The foster carer champions
			are supporting the development of this work too.
			March 2023
			Wal 611 2020
13	That an update on the recommendations of this	Assistant Director –	
	Report is brought back to the Children and Young	Children's Social	Report to be presented in January 2023
	People Services Scrutiny Committee during the	Care	
	2022/23 municipal year.		
		Head of Service –	
		Fostering	